

SELECT SPECIALTY HOSPITAL  
8901 W LINCOLN AVE 6TH FL  
WEST ALLIS WI 53227  
(414) 328-7710

Type: GMS CRITICAL ACCESS HOSPITAL  
Control: CORPORATION  
Reporting Period: 01/01/00 To 12/31/00

County: Milwaukee  
Analysis Area: MILWAUKEE COUNTY (2B)  
Volume Group: 1

		All GMS Hospitals		MILWAUKEE COUNTY (2B)		Volume Group 1		FY 2000 vs. 1999	
Selected Utilizations Statistics		FY 2000	Value Ratio	Value Ratio	Value Ratio	Value Ratio	Value Ratio	FY 1999	Ratio
Occupancy Rate (%)									
Adult medical-surgical	0.0%	55.3%	0.00	73.4%	0.00	19.5%	0.00	0.0%	0.00
Obstetrics	0.0%	39.7%	0.00	50.9%	0.00	6.6%	0.00	0.0%	0.00
Pediatrics	0.0%	35.6%	0.00	45.4%	0.00	13.3%	0.00	0.0%	0.00
Total hospital	70.6%	53.7%	1.31	67.6%	1.04	58.4%	1.21	37.8%	1.87
Average Census (Patients)									
Adult medical-surgical	0.0	30.8	0.00	72.3	0.00	2.0	0.00	0.0	0.00
Obstetrics	0.0	4.0	0.00	9.2	0.00	0.1	0.00	0.0	0.00
Pediatrics	0.0	1.4	0.00	4.9	0.00	0.2	0.00	0.0	0.00
Total hospital	21.2	56.3	0.38	159.4	0.13	25.9	0.82	5.3	4.00
Average Length of Stay (Days)									
Adult medical-surgical	0.0	4.0	0.00	4.9	0.00	3.3	0.00	0.0	0.00
Obstetrics	0.0	2.4	0.00	2.7	0.00	1.9	0.00	0.0	0.00
Pediatrics	0.0	2.8	0.00	3.0	0.00	1.9	0.00	0.0	0.00
Total hospital	31.1	4.6	6.78	5.8	5.37	15.5	2.00	43.9	1.00
Surgical Operations									
Inpatient	0	1,486	0.00	3,010	0.00	24	0.00	0	0.00
Outpatient	0	2,826	0.00	4,306	0.00	135	0.00	0	0.00
Inpatient as % of all surgeries	0.0%	34.5%	0.00	41.1%	0.00	15.3%	0.00	0.0%	0.00
Outpatient Visits									
Non-emergency visits	0	73,476	0.00	149,764	0.00	11,299	0.00	0	0.00
Emergency visits	0	14,080	0.00	28,331	0.00	1,734	0.00	0	0.00
Full-time Equivalents (FTEs)									
Administrators	3	13	0.23	33	0.09	5	0.57	3	1.00
Nurses, licensed	25	154	0.16	329	0.08	23	1.10	14	1.81
Ancillary nursing personnel	1	53	0.02	139	0.01	23	0.04	1	1.00
All other personnel	36	355	0.10	746	0.05	61	0.59	20	1.83
Total FTEs	65	575	0.11	1247	0.05	113	0.58	38	1.74
FTEs per 100 Patient Census (Adjusted)									
Administrators	15	13	1.17	13	1.20	17	0.89	66	0.23
Nurses, licensed	128	154	0.83	128	1.00	75	1.72	309	0.41
Ancillary nursing personnel	5	53	0.10	54	0.09	76	0.07	22	0.23
All other personnel	183	357	0.51	290	0.63	198	0.92	436	0.42
Total FTEs	331	577	0.57	486	0.68	366	0.91	834	0.40
Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:			
Beds set up and staffed	30	Health maintenance		Beds set up and staffed		0	Bassinets		0
Discharges	249	organization (HMO)		Discharges		0	Total births		0
Inpatient days	7,747	Preferred Provider		Inpatient days		0	Newborn days		0
		organization (PPO)							

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/00	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
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General Medical-Surgical:							
Adult medical-surgical, acute	2	0	0	0	0.0%	0.0	0.0
Orthopedic	2	0	0	0	0.0%	0.0	0.0
Rehab. and physical medicine	2	0	0	0	0.0%	0.0	0.0
Hospice	5	0	0	0	0.0%	0.0	0.0
Acute long term care	2	30	247	7,747	70.6%	21.2	31.4
Other acute	5	0	0	0	0.0%	0.0	0.0
Pediatric, acute	5	0	0	0	0.0%	0.0	0.0
Obstetrics	5	0	0	0	0.0%	0.0	0.0
Psychiatric	5	0	0	0	0.0%	0.0	0.0
Alcoholism/chemical dependency	5	0	0	0	0.0%	0.0	0.0
ICU/CCU:							
Medical-surgical intensive care	4	0	0	0	0.0%	0.0	0.0
Cardiac intensive care	4	0	0	0	0.0%	0.0	0.0
Pediatric intensive care	4	0	0	0	0.0%	0.0	0.0
Burn care	2	0	0	0	0.0%	0.0	0.0
Mixed intensive care	5	0	0	0	0.0%	0.0	0.0
Step-down (special care)	2	0	0	0	0.0%	0.0	0.0
Neonatal intensive/intermediate care	5	0	0	0	0.0%	0.0	0.0
Other intensive care	5	0	0	0	0.0%	0.0	0.0
Subacute care	5	0	0	0	0.0%	0.0	0.0
Other inpatient	5	0	0	0	0.0%	0.0	0.0
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided--Distinct Unit, 2=Provided--Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
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Administrators/asst. administrators	3	0	3	Radiological services personnel	0	0	0
Physicians and dentists	0	0	0	Occupational therapists	2	3	3
Medical and dental residents	0	0	0	Occupational therapy assistants/aides	0	1	0
Registered nurses	14	14	19	Physical therapists	3	0	3
Certified nurse midwives	0	0	0	Physical therapy assistants/aides	0	2	0
Licensed practical nurses	5	2	6	Recreational therapists	0	0	0
Ancillary nursing personnel	1	0	1	Psychologists	0	0	0
Physician assistants	0	0	0	Social workers	1	3	1
Nurse Practitioners	0	0	0	All other health professionals	26	18	28
Medical records personnel	1	1	1	All other personnel	0	0	0
Pharmacy personnel	0	0	0	-----			
Clinical laboratory personnel	0	0	0	TOTAL	56	44	65

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INCOME STATEMENT		ASSETS		LIABILITIES AND FUND BALANCES	
Gross patient revenue	\$19,012,641	Cash and cash equivalents	\$ 0	Current liabilities	\$ (257,065)
Less deductions	10,724,129	Net patient receivables	1,800,460	Long-term debt	1,830,163
Net patient revenue	8,288,512	Other receivables	0	Other liabilities	0
Plus other revenue	639	Land, bldgs and equip: Net	811,178	Subtotal	1,573,098
Total revenue	8,289,151	Other assets	409,254		
Less expenses	7,286,267			Unrestricted fund balance	1,447,794
Nonoperating gains/losses	0	TOTAL ASSETS	\$3,020,892	TOTAL LIABILITIES AND FUND BALANCE	3,020,892
NET INCOME	\$ 1,002,884			Restricted fund balances	\$0

Selected Financial Statistics		All GMS Hospitals		MILWAUKEE COUNTY (2B)		Volume Group 1		FY 2000 vs. 1999	
	FY 2000	Value	Ratio	Value	Ratio	Value	Ratio	FY 1999	Ratio
Gross Rev as % of Total Gross Patient Revenue									
Medicare [ \$14,218,475]	74.8%	42.3%	1.77	40.6%	1.84	38.6%	1.94	35.0%	2.14
Medical Assistance [ \$0]	0.0%	7.5%	0.00	11.6%	0.00	12.2%	0.00	0.0%	0.00
Commercial [ \$4,794,166]	25.2%	44.6%	0.57	41.2%	0.61	29.0%	0.87	65.0%	0.39
All other [ \$0]	0.0%	5.5%	0.00	6.6%	0.00	20.1%	0.00	0.1%	0.00
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$8,925,156]	46.9%	21.7%	2.16	23.6%	1.99	20.3%	2.31	23.0%	2.04
Medical Assistance [ \$0]	0.0%	4.4%	0.00	6.9%	0.00	3.8%	0.00	0.0%	0.00
Commercial [ \$1,798,973]	9.5%	9.5%	0.99	12.0%	0.79	5.7%	1.65	16.0%	0.59
Charity care [ \$0]	0.0%	1.2%	0.00	1.8%	0.00	0.7%	0.00	0.0%	0.00
All other [ \$0]	0.0%	1.1%	0.00	1.4%	0.00	0.8%	0.00	0.0%	0.00
Total deductions [ \$10,724,129]	56.4%	38.0%	1.48	45.6%	1.24	31.3%	1.80	39.0%	1.45
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.0%	4.3%	0.00	6.4%	0.00	4.9%	0.00	0.0%	0.96
Net gains/losses as % of net income	0.0%	15.9%	0.00	14.8%	0.00	-10.5%	0.00	0.0%	0.00
Expenses as % of Total Expenses									
Salary/fringe benefits[ \$3,230,995]	44.3%	49.3%	0.90	41.9%	1.06	62.2%	0.71	47.7%	0.93
Supplies and services[ \$2,781,076]	38.2%	38.4%	0.99	46.2%	0.83	28.3%	1.35	37.1%	1.03
Capital component [ \$1,039,486]	14.3%	9.4%	1.52	8.8%	1.63	7.3%	1.96	13.6%	1.05
Bad debt [ \$234,710]	3.2%	2.9%	1.09	3.1%	1.05	2.1%	1.50	1.6%	2.02
Fiscal Statistics									
Operating margin	12.1%	4.8%	2.53	3.6%	3.34	-5.5%	#	14.0%	0.87
Total hospital profit margin	12.1%	5.6%	2.15	4.2%	2.86	-5.0%	#	14.0%	0.87
Return on equity	69%	9.0%	7.72	7.4%	9.42	-19.2%	#	100.0%	0.69
Current ratio	-8.6	2.5	#	2.5	#	1.7	#	2.6	#
Days in net patient accounts receivable	79.5	71.0	1.12	63.8	1.25	44.2	1.80	159.9	0.50
Average payment period	-13.4	53.4	#	46.2	#	53.3	#	67.7	#
Equity financing	47.9%	54.7%	0.88	56.4%	0.85	42.2%	1.13	26.6%	1.80
Long-term debt to equity ratio	1.3	0.5	2.45	0.5	2.47	0.8	1.51	1.6	0.78
Times interest earned	4.6	4.2	1.09	3.4	1.36	-1.4	#	9.4	0.49
Total asset turnover	2.7	0.9	3.18	1.0	2.81	1.6	1.69	1.9	1.44
Average age of plant: years	1.1	9.1	0.12	9.4	0.12	7.6	0.15	1.0	1.10
Increase (decrease) total net patient rev	151.5%	8.3%	18.24	6.1%	24.76	-5.3%	#	0.0%	0.00
Outpt. gross rev (% of total gross pt. rev)	0.0%	42.4%	0.00	35.4%	0.00	27.8%	0.00	0.0%	0.00
Net Revenue Statistics									
Inpatient net revenue per discharge	\$33,287	\$6,997	4.76	\$9,121	3.65	\$9,517	3.50	\$74,890	0.44
Inpatient net revenue per day	\$1,148	\$1,536	0.75	\$1,587	0.72	\$618	1.86	\$2,000	0.57
Outpatient net rev per visit	\$0	\$282	0.00	\$302	0.00	\$164	0.00	\$0	0.00